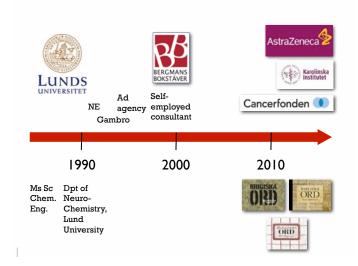


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It's not about you.



It's about the potential of the project.





It's not about your details.



It's about your main messages.

- 1. What do you do?
- 2. What problem do you solve?
- 3. How are you different?
- 4. Why should I care?

It's not about your past.



It's about what you can do from now on.

It's not about your prestige



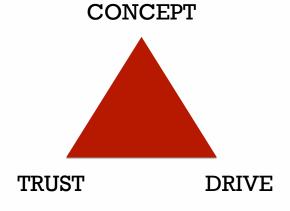
It's about learning and developing.



It's not about winning or losing



It's about building mutual trust



- See things from the target group's perspective.
- Get the point across, not a thousand details.
- Explain what you can do, rather than what you have done.
- Be humble and prepared to learn.
- Build trust, founded in competence, drive and perseverance.



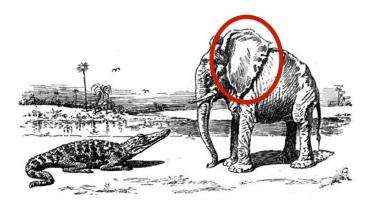
- You do not convince me
- Weak logical flow and rhetoric
- Don't use adverbs
- Quantify
- What we know, what you think need to be clear
- Fluffy statements are common
- Choices not visible or explained
- Give the reader a chance to evaluate
- Low substance per page/word
- Limited use of made efforts
- Ask: Why? Why? You need to digget
 deeper!





- ▶ Transfer information?
- Create understanding?
- Convince opponent?
- Sell an idea or a product?
- Influence decisions?
- CHANGE THE WORLD!!





What ...

- ... do they know?
- ... do they want?
- ... do they need?
- ... motivates them?

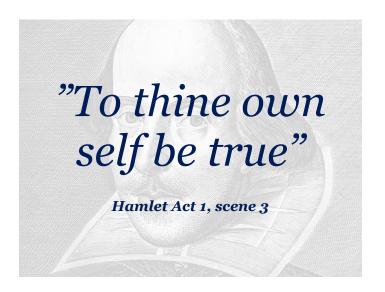




What ...

- ... do they think they know?
- ... do they want to be?
- ... makes them feel insecure?
- ... boosts their ego?







Under tand the lim at had.



Seek in spuration in all types of communication.



- Exordium
 - LXOIGIUIII
- Narratio
- Propositio
- Probatio
- Refutation
- Peroratio

- Introduction
- Background
- **Thesis**
- Proof
- ▶ Refutation
- ▶ Conclusion

- Title
- ▶ (Abstract)
- ▶ Introduction
- Materials & Methods
- Results
- Conclusions
- References
- Acknowledgements







Attention

Interest

Desire

Action













"The inverted pyramid"

Really interesting stuff

Not so interesting stuff